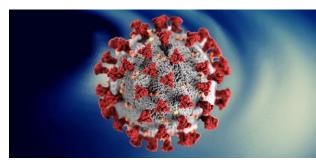
Many Shoppers, Many Opportunities

GCA Annual Workshop + Retreat: Many Voices, One Community

09.22.2022



SHOPPERS HAVE GONE THROUGH UNPRECEDENTED CHANGE IN PAST FEW YEARS



Global Pandemic



Supply Chain Disruptions



Political Unrest



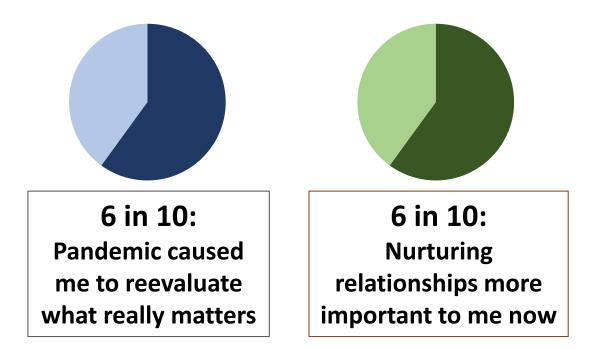
Economic Uncertainty



Inflation + Rising Prices



SHOPPERS ARE (RE)CONSIDERING THEIR PRIORITIES



INCREASING SHOPPER STRESS RESULTING IN BEHAVIOR SHIFTS - SOME LONG LASTING

2020	2021	2022 and beyond	
Pandemic			
Mental/physical health	Inflation		
Job security Uncertainty of continued federal/state relief	Ability to afford everyday expenses (gas, food, energy) under pressure	Global conflict	Shoppers may use other tactics to mitigate these pressures, but fundamental changes to basket composition will signal a transformation of the value equation.
		Rising fulfillment costs for delivery and ship-to-home	
		Supply chain challenges exacerbate stock-outs, potential for panic buying	
Deal Delay/ seeking Minimize	Disciplined Channel/ spending brand shifting	Fulfillment Stocking Up	

Shoppers layer on incremental shopping strategies as additional challenges arise.

ENTERING 'NEXT NORMAL' OF SHOPPER BEHAVIOR - CHANGE WILL BE CONSTANT



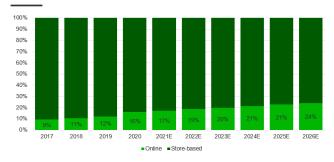
Speed



Personalization



Sustainability





Omni-Channel Integration

Total Sales, Online vs. Offline, 2016-2026E

Source: Kantar ShopperScape June2022

CONNECTION BETWEEN CARDS AND PHYSICAL RETAIL REMAINS STRONG



EACH PURCHASE CHANNEL HAS PERCEIVED BENEFITS AND DRAWBACKS







CARD BUYERS PRIORITIZE PURCHASE DRIVERS DIFFERENTLY



KEY TAKEAWAYS

Shoppers have faced **new and unpredictable realities** the last few years



Even in the face of unprecedented uncertainty **celebrations and cards still matter** – and may matter more than ever!



Shoppers buy cards in a variety of channels with all purchase channels having unique perceived benefits and challenges



Shoppers will **continue to evolve** - we will need to continue to grow with them to stay relevant to meet their diverse needs

