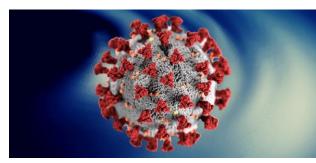
# Many Shoppers, Many Opportunities

### GCA Annual Workshop + Retreat: Many Voices, One Community

09.22.2022



### SHOPPERS HAVE GONE THROUGH UNPRECEDENTED CHANGE IN PAST FEW YEARS



**Global Pandemic** 



**Supply Chain Disruptions** 



**Political Unrest** 



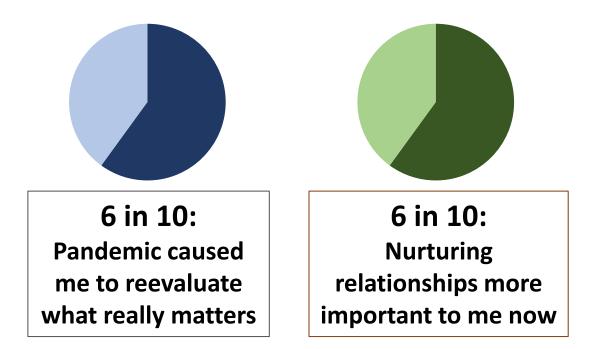
**Economic Uncertainty** 



**Inflation + Rising Prices** 



### SHOPPERS ARE (RE)CONSIDERING THEIR PRIORITIES



## INCREASING SHOPPER STRESS RESULTING IN BEHAVIOR SHIFTS - SOME LONG LASTING

2020	2021	2022 and beyond	
Pandemic			
Mental/physical health	Inflation		
Job security Uncertainty of continued federal/state relief	Ability to afford everyday expenses (gas, food, energy) under pressure	Global conflict	Shoppers may use other tactics to mitigate these pressures, but <b>fundamental changes</b> <b>to basket composition</b> will signal a transformation of the value equation.
		Rising fulfillment costs for delivery and ship-to-home	
		Supply chain challenges exacerbate stock-outs, potential for panic buying	
Deal Delay/ seeking Minimize	Disciplined Channel/ spending brand shifting	Fulfillment Stocking Up	

Shoppers layer on incremental shopping strategies as additional challenges arise.

### **ENTERING 'NEXT NORMAL' OF SHOPPER BEHAVIOR - CHANGE WILL BE CONSTANT**



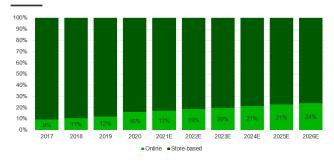
Speed



### Personalization



**Sustainability** 





**Omni-Channel Integration** 

### Total Sales, Online vs. Offline, 2016-2026E

Source: Kantar ShopperScape June2022

### CONNECTION BETWEEN CARDS AND PHYSICAL RETAIL REMAINS STRONG



### EACH PURCHASE CHANNEL HAS PERCEIVED BENEFITS AND DRAWBACKS







### CARD BUYERS PRIORITIZE PURCHASE DRIVERS DIFFERENTLY



### **KEY TAKEAWAYS**

Shoppers have faced **new and unpredictable realities** the last few years



Even in the face of unprecedented uncertainty **celebrations and cards still matter** – and may matter more than ever!



Shoppers buy cards in a variety of channels with all purchase channels having unique perceived benefits and challenges



Shoppers will **continue to evolve** - we will need to continue to grow with them to stay relevant to meet their diverse needs

